





LINK TO STRATEGY

-  Delivering a differentiated proprietary genetic offering
-  Focusing on large and progressive protein producers globally
-  Sharing in the value delivered
-  Read more on p.16 – p.17



DELIVER MORE SUSTAINABLE BREEDING ANIMALS AND SERVICES TO FARMERS

We have a global supply chain that efficiently delivers genetics to customers while mitigating risk for us, for example through our use of third-party multipliers. Our technical teams then help our customers to get the best from our products on-farm, delivering a superior customer experience

GENETICS PRIMARILY SOLD ON MULTI-YEAR ROYALTY AGREEMENTS
Superior pigs with traits farmers value



BOARS IN STUD
40,000+
boars producing semen

EXPANSION HERDS
500+
herds multiplying up our breeding animals



PRICE ACCORDING TO THE VALUE DELIVERED

DELIVERING FOR OUR STAKEHOLDERS

CUSTOMERS

We breed healthier, more productive animals for customers, which produce meat and milk more efficiently and sustainably. We build trust with customers by linking pricing to on-farm performance, such as piglets produced from our sows, and by running validation trials

CONSUMERS

We make nutritious animal protein more affordable and sustainable, to help feed the world

COMMUNITIES AND ENVIRONMENT

We make farming more sustainable by reducing the use of feed and other resources required to produce the same amount of meat and milk, helping to reduce GHGs. We are also reducing the direct emissions from our operations¹

PEOPLE

We employ over 3,400 people globally, who all help to deliver our vision of nourishing the world

INVESTORS

By sharing in the value we deliver to customers, we generate returns for our investors

GENETICS PRICED ACCORDING TO INDICES OF GENETIC MERIT



STUDS AND LABS
24m
semen straws and embryos delivered or produced for customers

900+
superior dairy and beef bulls with traits farmers value

CUSTOMER
190m
MPEs produced

CUSTOMER
c.8m
dairy and beef calves born

¹ GHGs relates to greenhouse gas emissions.